

**Department of Energy**  
Savannah River Operations Office  
P.O. Box A  
Aiken, South Carolina 29802

**JUN 01 2004**

Dr. Lawrence Brede, Jr., General Manager  
Wackenhut Services, Incorporated  
Savannah River Site  
P. O. Box W  
Aiken, SC 29802

Dear Dr. Brede:

**SUBJECT: Award Fee Determination for October 1, 2003, through March 31, 2004, of Contract DE-AC09-99-SR18950**

I have completed my evaluation of the Wackenhut Services, Incorporated-Savannah River Site (WSI-SRS) contract performance and determined your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria reflect the SRS Management Focus Areas of safety and security; technical capability and performance; community, state and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office (SR), I am pleased to inform you that WSI-SRS earned 100% of the available fee of \$1,700,000. By using established rating criteria, WSI-SRS demonstrated a superior level of performance and corporate leadership during this period.

WSI-SRS sustained sound protection strategies for critical facilities and the SRS in its entirety, as our nation maintained a heightened security posture. WSI-SRS management continued to provide essential support for the site's closure missions and was especially proactive in the development and execution of modified security plans to ensure safe area operations and on-site material movements. To further support the accelerated closure activities in 200-F Area and ensure consistency in site-wide inspections, WSI-SRS implemented modifications to include inspection search teams and random inspections across the site, resulting in improved access and egress. WSI-SRS management developed effective security measures and scheduled protective force staffing necessary to support highly visible closure initiatives at critical production and storage facilities. These innovative measures confirmed your Company's resourcefulness to plan and develop necessary means to meet SRS closure goals and objectives.

The SRS Aviation Program continued to demonstrate its outstanding performance record as the WSI-SRS pilots were awarded Federal Aviation Administration (FAA) Pilot Proficiency Program completion certificates. The Chief Pilot also earned FAA Master Certified Flight Instructor status and was honored as the South Carolina Flight Instructor of the Year. Additionally, the Department of Energy (DOE) Office of Aviation Management conducted an annual review of the SRS Aviation Program, with no findings reported. The final report was extremely positive and recognized that SRS has a well-managed, efficient and safe aviation program. The effectiveness and efficiency of your organization's aviation operations was further demonstrated when the WSI-SRS helicopter was dispatched on an air ambulance mission to transport the victim of a serious automobile accident that occurred at SRS. The Medical College of Georgia Trauma Staff credited the timely helicopter transport with saving the victim's life. In a separate incident, the helicopter was again called upon in a non-security emergency to search for a capsized boat and its occupants on the Savannah River. The victims were located and the WSI-SRS Patrol Boat retrieved the personnel. The emphasis on performance excellence, safe operations and reliability will continue to assist WSI-SRS in meeting current and future challenges.

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During this period, members of the WSI-SRS Investigations Section worked extensive hours to investigate events of intimidation and harassment at the Tritium Extraction Facility construction area. The expertise of your staff resulted in a confession to one of the incidents and ultimate termination of employment of the suspect. Support of this nature by WSI-SRS continues to demonstrate their commitment to the DOE-SR position on intimidation and harassment in the workplace. Two WSI-SRS Canine Teams competed in the United States Police Canine Association (USPCA) Detector Dog Trials, earning first place in the two-man team event out of 93 competing teams. Individually, they earned second and third place in other search categories.

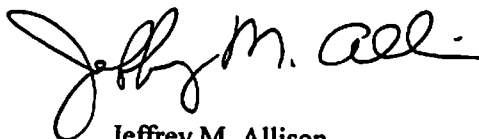
The commitment of your organization to the Site's corporate perspective continues to be demonstrated through WSI-SRS's willingness to assume new missions and provide assistance and technical support when needed. The National Nuclear Security Administration asked DOE-SR to accept responsibility for shipping classified matter to the Naval Submarine Base at Kings Bay, Ga. The first shipment was completed in January 2004. The many successes of the current WSI-SRS material transportation program made SRS a viable choice for this new responsibility. This initiative resulted in a significant cost savings to the government by using existing WSI-SRS resources to accomplish this mission.

WSI-SRS Law Enforcement Officers on duty during the January 2004 ice storm worked diligently with WSRC and U.S. Forest Service personnel to clear blocked roadways and parking areas of broken tree limbs and fallen trees. Several officers endured freezing rain during high volume work hours at traffic control points to provide safe passage for site employees going to and from the workplace. Additionally, WSI-SRS provided support to the Savannah River National Laboratory by providing firing range availability and a liaison from WSI-SRS for the testing of special equipment for the Department of Defense. WSI-SRS partnered with DOE-SR in support of the various Special Emphasis Program initiatives. Through the sharing of resources and planning efforts, WSI-SRS and DOE-SR jointly hosted the SRS Native American Heritage Day, Martin Luther King, Jr. Commemorative Program, Black History Month events, and the Women's History Program.

WSI-SRS's commitment to provide operational and technical assistance to community and state organizations was once again evident this period. With DOE approval, WSI-SRS hosted one of the largest USPCA Fields trial events in the southeast with assistance of Aiken County Sheriff's Office, Aiken Department of Public Safety, and Richmond County Sheriff's Office. WSI-SRS was invited to provide a judge for the Southwest Texas University Criminal Justice Department Hostage Negotiations Competition and was one of three government contractors selected to be a judge for the Small Business Prime Contractor of the Year Award at the Small Business Administration in Atlanta, GA.

Overall, the achievements and accomplishments during this rating period demonstrate professional excellence and illustrate the premier role WSI-SRS maintains in the DOE security community. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in further detail. Thank you for your continued excellent work in support of the missions at SRS.

Sincerely,



Jeffrey M. Allison  
Manager

JA-04-012

cc: R. Allen, WSI-SRS, 703-B